



DEPARTMENT OF THE AIR FORCE

ARLINGTON, VA 22202-3258

SEP 30 2016

Office of the Deputy General Counsel

VIA FEDEX

SAF/GCR
1235 S. Clark Street
Suite 300
Arlington, VA 22202

Ms. Elizabeth Holt
[REDACTED]

Re: Notice of Debarment

Ms. Holt:

Effective this date, the Air Force has debarred you, Elizabeth Holt, from Government contracting and from directly or indirectly receiving the benefits of federal assistance programs. This action is initiated pursuant to Federal Acquisition Regulation (FAR) Subpart 9.4, Defense FAR Supplement 209.4 and Appendix H, and 2 C.F.R. Part 1125. The effects of debarment are set forth in the Notice of Proposed Debarment issued to you, as well as in the aforementioned regulations, which are provided on our website at:
<http://www.safgc.hq.af.mil/organizations/gcr/index.asp>.

On July 29, 2016, the Air Force proposed you for debarment and afforded you the opportunity to submit information and argument in opposition to your proposed debarment. You were issued a Notice of Proposed Debarment and a Memorandum in Support of the Proposed Debarments. To date, you have not responded.

I have carefully considered all information contained in the Administrative Record and have made the following determinations: a preponderance of the evidence establishes the existence of a cause for debarment; you have failed to demonstrate your present responsibility; and debarment is in the public interest and necessary to protect the Government's interests.

I have determined a one-year debarment term is appropriate and commensurate with the seriousness of the cause for debarment. Your debarment is effective immediately and will run from the date of your proposed debarment, July 29, 2016. Thus, your debarment will terminate on July 29, 2017.

Sincerely,

A handwritten signature in black ink, appearing to read "Rodney A. Grandon", with a long horizontal flourish extending to the right.

RODNEY A. GRANDON
Deputy General Counsel
(Contractor Responsibility)